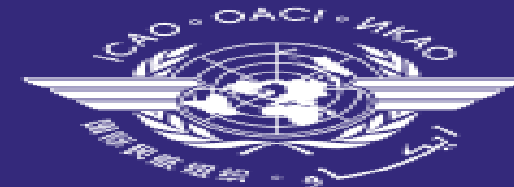


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3.8 FOUR RESPONSIBILITIES FOR MANAGING OPERATIONAL SAFETY

3.8.1

Responsibilities for managing operational safety can be grouped into four generic and basic areas, as follows:

- a) **Definition of policies and procedures regarding operational safety.** Policies and procedures are organizational mandates that reflect how senior management wants operations to be conducted. Therefore, it is essential to have clearly defined policies and procedures to provide operational personnel with clear guidance on the operational behavior that the organization expects from personnel in day-to-day operations.

- b) **Resource allocation for safety management activities.** Safety management requires resources. Resource allocation is a management function.
Management has the authority, and therefore the responsibility, to allocate resources to mitigate the operational safety risks of the consequences of hazards that threaten the organization's capabilities.

- c) **Adoption of industry best practices.** Aviation's tradition of safety excellence has led to the continued development of sound safety practices. In addition, aviation has a tradition of sharing safety information through both institutional and informal channels. These two positive characteristics should be reinforced and practiced to encourage the adoption of industry best practices.

- (d) **Incorporation of regulations governing civil aviation safety.** There may be a misperception that safety management will make existing regulatory frameworks redundant or unnecessary. This misperception must be rejected in the strongest terms. There will always be a need for a regulatory framework as a foundation for safety management activities. In reality, sound safety management can only develop from sound regulations.



THANKS

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